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# Challenges and Learnings from spinning out Bitergia from the university

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@jgbarah 1

Universidad Rey Juan Carlos http://github.com/jgbarah/presentations

FAU-URJC Joint Seminar

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Chance is important but then you have to work...

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### The team is important





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### The team is important

Having great people around is very important Playing in a team is much more fun Together you can reach further

We had the chance of trying it

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### We had some principles

The importance of sharing The importance of ethics The importance of tools

We were lucky this worked

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# The starting point (2000-2001)

### Counting Potatoes: the Size of Debian 2.2

Jesús M. González-Barahona, Miguel A. Ortuño Pérez, Pedro de las Heras Ouirós, José Centeno González and Vicente Matellán Olivera

Debian is the largest Free Software distribution, with well over 2,800 source packages in the latest stable release (Debian 2.2) and more than 4,000 source packages in the release currently in preparation. But, how large is "the largest"? In this paper, we use David Wheeler's sloccount system to determine the number of physical source lines of code (SLOC) of Debian 2.2 (aka Potato). We show that Debian 2.2 includes over 56,000,000 physical SLOC (almost twice than Red Hat 7.1, released about 8 months later), showing that the Debian development model (based on the work of a large group of voluntary developers spread around the world) is at least as capable as other development methods (like the more centralized one, based on the work of employees, used by Red Hat or Microsoft) to manage distributions of this size.

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### Counting potatoes

Any detail may change a life In some moments you're ready for a change and you feel you have been preparing for it

Switching fields may be rebooting from scratch

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# Becoming "academic" (2001-2003)

# Studying the evolution of libre software projects using publicly available data

Gregorio Robles-Martínez, Jesús M. González-Barahona, José Centeno-González, Vicente Matellán-Olivera, and Luis Rodero-Merino GSyC, Universidad Rey Juan Carlos {grex,jgb,jcenteno,vmo,lrodero}@gsyc.escet.urjc.es

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### Entering mainstream

The are niches of opportunity that you can exploit better than others but quickly you need to learn new stuff

Starting in a new research field is not always easy

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# Building tools (2002-2015)

### Remote analysis and measurement of libre software systems by means of the CVSAnalY tool

Gregorio Robles Universidad Rey Juan Carlos grex@gsyc.escet.urjc.es

Stefan Koch Wirtschaftsuniversität Wien stefan.koch@wu-wien.ac.at Jesús M. González-Barahona Universidad Rey Juan Carlos jgb@gsyc.escet.urjc.es

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### Tools & research

Tools are important and cool Tools help you learn the details Tools can be done in collaboration

Good tools don't guarantee publication

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# Benefiting from expertise (2005-2008)

Empir Software Eng (2009) 14:262–285 DOI 10.1007/s10664-008-9100-x

Macro-level software evolution: a case study of a large software compilation

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### The need of patience

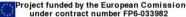
A solid work may take a little while... ...with a little help from friends and your past experience

But you need to find the right approach

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# The quest for funding (2006-2009)







# Free/Libre and Open Source Software Metrics

#### Definition

What's it? Details

### **Project News**

Eiret version of the data web interface

Deliverable D3.2 "Database" released

### The FLOSSMetrics project

FLOSSMetrics stands for Free/Libre Open Source Software Metrics

The main objective of FLOSSMETRICS is to construct, publish and analyse a large scale database with information and metrics about libre software development coming from several thousands of software projects, using existing methodologies, and tools already developed. The project will also provide a public platform for validation and industrial exploitation of results.

### FLOSSMetrics targets

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. Identify and evaluate sources of data and develop a comprehensive database structure, built upon the results of



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### Funding & research

Funded projects bring resources
They allow for implementing ambitious ideas
They put together interesting teams

Funded projects may be (very) distracting

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# Putting data to work (2008-2013)

# Studying the evolution of libre software projects using publicly available data

Gregorio Robles-Martínez, Jesús M. González-Barahona, José Centeno-González, Vicente Matellán-Olivera, and Luis Rodero-Merino GSyC, Universidad Rey Juan Carlos {grex.jgb.jcenteno,vmo,lrodero}@gsyc.escet.urjc.es

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### Reproduction studies

Reproducing past research is fun and interesting and helps to advance the state of the art It may lead to new lines

Reproducing is not always easy

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# Becoming commercial (2010-2013)

# Understanding How Companies Interact with Free Software Communities

progress of new analytics techniques to study them. In turn, these techniques have started to produce useful results for both practitioners and other stakeholders.<sup>2</sup>

In particular, studies of company participation in large projects have started to raise industrial interest: FLOSS foundations want to learn about company participation in their projects, and the companies want to know more about corporate activity in the projects on which they rely. Here, we present two studies in this area—by LibreSoft, a research group specializing in the quantitative analysis of

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### Approaching the industry

The real world is there, and it's nice If you can explain a part of it that will be appreciated

The real world is dirty, complex, difficult to understand

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# Mature tooling (2002-2015)



Tools for software & development community analytics



Update: Check the new GrimoireLab platform

### MetricsGrimoire

[Update]: Currently, main development related with MetricsGrimoire has stopped. Main contributors are working on a new platform; GrimoireLab

MetricsGrimoire (pronounced /'metriksgrim'war/) is a toolset to obtain data from repositories related to software development: source code management (aka version control), issue tracking (aka bug reporting) systems, mailing lists, etc. Data and metadata about the software development processes is retrieved from those repositories (information about commits, ticket management, communication in mailing lists, etc.), and then organized and stored into SQL databases that can later be mined for specific patterns or summaries of activity.

MetricsGrimoire tools support many kinds of repositories, including those provided by GitHub (git & GitHub issue tracking).

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### Tools & research (2)

Tools keep you anchored in reality
Tools give you a competitive advantage
Tools let you learn the details

Tools may be distracting, difficult to "convert" in papers

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# Bitergia (2012-)

### Bitergia Dashboards

Dig deeper in project details and metrics using interactive dashboards

### Actionable Dashboards

Multiple filtering options like by time range, by data source repository, by organization/s, by contributor/s, by item



### Customizable Dashboards

Visual editor to create edit existing or create new panels and visualizations easily using avilable charting widgets.



### Shareable Dashboards

Easy panels sharing and embeding including the custom queries or filters applied



### API Accessible Data

REST API access to stored data for data consumption and querying.

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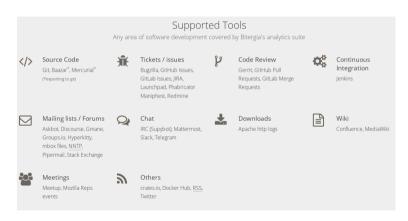
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### Try the stuff yourself!

The new Cauldron (still alpha)

https://alpha.cauldron.io

GrimoireLab

https://chaoss.github.io/grimoirelab

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### Starting

We observed a new market, but,

how deep it is?
what exactly does it want?
how to reach it?
how to fund the process?

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### Our approach

Small team
Our own money
Organic growth
(growing on customers)
word of mouth

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### Scaling up

Bring expertise in
Learning user needs
Business development is fundamental
New marketing approaches
Dealing with quickly changing tech

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### Starting up

Startups are a lot of fun They link you to reality, and see a new side of reality

Startups are a huge sink for your time

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### Having two hats

It is difficult to combine academia and industry with just 24-hours days

If you want to stay in academia it's difficult to leave it even for a short while

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### Funding

If you can, you need to decide

- Building on your own money, or
- Convincing somebody else

If you don't have money, you're done

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## Focusing on customers

What you think everybody needs maybe nobody wants

Following customers keeps you grounded

But...

maybe they don't know what the want

...yet

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## Timing is everything

Who is ready for your offer? Who will be ready next?

How to prepare for the next niche?

Sell for today but plan for tomorrow

The market evolves quickly

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### The environment

### You are not alone:

- Know your competitors
- Know your potential partners
- Know your customers
- Know your potential customers

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## Benefiting from research

Try to make "state of the art" a part of your key differential advantages

Being linked to academia makes it easier to join R&D projects

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## From academia to industry

In the end, a single metric: time until all cash is burned

Talks are different
Tools are different
Customers are fundamental

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# From academia to industry (and back)

You gain a lot of unique expertise You learn what matters in the industry You learn to appreciate the importance of details

You learn what is "providing value"

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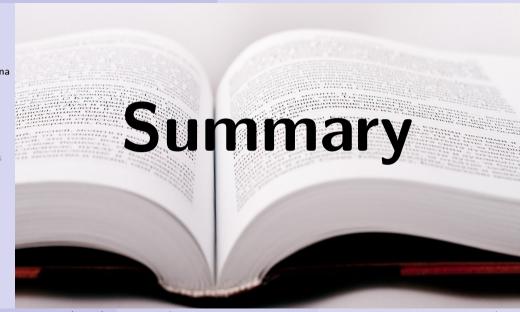
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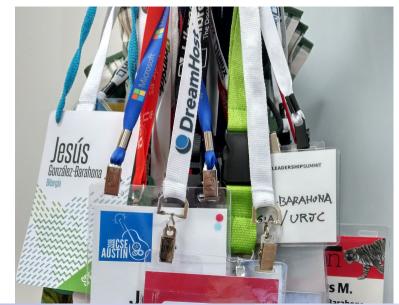
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There is fine line between being academic and being commercial (for you)

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There is a whole world of difference between being academic and being commercial (for the rest of the people)

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